

Shareholder Information

Executive Leadership

Robert E. Sanchez
Chair and Chief Executive Officer

Art A. Garcia
*Executive Vice President and
Chief Financial Officer*

Dennis C. Cooke
*President,
Global Fleet Management Solutions*

John J. Diez
*President,
Dedicated Transportation Solutions*

Steven Sensing
*President,
Global Supply Chain Solutions*

Robert D. Fatovic
*Executive Vice President,
Chief Legal Officer and
Corporate Secretary*

John J. Gleason
*Executive Vice President,
Sales and Marketing*

Gregory F. Greene
*Executive Vice President and
Chief Administrative Officer*

Karen M. Jones
Executive Vice President and Chief Marketing Officer

Melvin L. Kirk
*Senior Vice President and
Chief Information Officer*

Scott A. Allen
*Vice President,
Controller and Chief Accounting Officer*

Robert S. Brunn
*Vice President, Corporate Strategy & Investor
Relations*

W. Daniel Susik
*Senior Vice President,
Finance and Treasurer*

Board of Directors

Robert E. Sanchez
*Chair and Chief Executive Officer of
of Ryder System, Inc.*

John M. Berra 2,4
*Retired Executive Vice President
of Emerson Electric Company
and former Chairman of Emerson
Process Management*

Robert J. Eck 2,4
*President and Chief Executive Officer of
Anixter International, Inc.*

Abbie J. Smith 1,4
*Professor of Accounting at the
University of Chicago Booth
School of Business*

E. Follin Smith 2,3
*Former Executive Vice President,
Chief Financial Officer and Chief
Administrative Officer of
Constellation Energy Group, Inc.*

Hansel E. Tookes, II 1,3,5
*Retired President of Raytheon
International and former Chairman
and Chief Executive Officer of
Raytheon Aircraft Company*

Robert A. Hagemann 1,4
*Retired Senior Vice President and
Chief Financial Officer of
Quest Diagnostics Incorporated*

1-Audit Committee
2-Compensation Committee
3-Corporate Governance and Nominating Committee
4-Finance Committee
5-Lead Independent Director

L. Patrick Hassey 2,3
*Retired Chairman and Chief Executive
Officer of Allegheny Technologies, Inc.*

Michael F. Hilton 2,3
*President and Chief Executive Officer of
Nordson Corporation*

Tamara L. Lundgren 1,3
*President and Chief Executive Officer of
Schnitzer Steel Industries, Inc.*

Luis P. Nieto, Jr. 1,4
*Retired President of the
Consumer Foods Group
for ConAgra Foods, Inc.*

Global Operating Entities

United States
Ryder Truck Rental, Inc.
(doing business as Ryder Transportation
Services)
Ryder Integrated Logistics, Inc.
Ryder Energy Distribution Corporation
Ryder Fleet Products, Inc.
Ryder Fuel Services, LLC
Ryder Puerto Rico, Inc.

Canada
Ryder Truck Rental Canada Ltd.
Ryder Container Terminals

China
Ryder Logistics (Shanghai) Co., Ltd.

Mexico
Ryder Capital S. de R.L de C.V.
Ryder Servicios S. de R.L de C.V.

Singapore
Ryder Ascent Logistics Pte Ltd.

United Kingdom
Ryder Limited

Germany
Ryder Deutschland GmbH

New York Stock Exchange

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Annual Meeting

The annual meeting of shareholders of Ryder System, Inc. will be held at 10:00 a.m., Friday, May 6, 2016, at the Company's Headquarters in Miami, Florida.

Shareholder Information

For shareholder information please contact:

Investor Relations
Ryder System, Inc.
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Miami, FL 33178
(305) 500-4053
e-mail:RyderForInvestors@ryder.com

Independent Registered Certified Public Accounting Firm

PricewaterhouseCoopers LLP

Transfer Agent and Registrar

Wells Fargo Bank, N.A.
Shareowner Services
Post Office Box 64854
St. Paul, MN 55164-0854
(866) 927-3884
(651) 450-4085 (fax)
www.wellsfargo.com/shareownerservices

Outside the U.S.
(651) 450-4064

Dividend Reinvestment Plan

Shareholders may automatically reinvest their dividends and cash in additional shares of Ryder System, Inc. stock by enrolling in the Company's Dividend Reinvestment Plan. Information about the Dividend Reinvestment Plan may be obtained by contacting:

Wells Fargo Bank, N.A.
Shareowner Services
Post Office Box 64854
St. Paul, MN 55164-0854
(866) 927-3884
(651) 450-4085 (fax)
www.wellsfargo.com/shareownerservices

Outside the U.S.
(651) 450-4064

For Dividend Reinvestment Plan Optional Cash Investments:
Wells Fargo Shareowner Services
Post Office Box 64856
St. Paul, MN 55164-0856